

Latest Evidence:

Benefits of NCQA Patient-Centered Medical Home Recognition

June 2019

Latest Evidence: Benefits of the Patient-Centered Medical Home

Patient-Centered Medical Homes are driving some of the most important reforms in healthcare delivery today. A growing body of scientific evidence shows that PCMHs are saving money by reducing hospital and emergency department visits, mitigating health disparities, and improving patient outcomes.

The evidence we present here outlines how the medical home inspires quality in care, cultivates more engaging patient relationships, and captures savings through expanded access and delivery options that align patient preferences with payer and provider capabilities. This report will be updated as new evidence of PCMH implementation is released.

NCQA first developed the PCMH recognition program at the request of, and in collaboration with, four key medical professional societies – the American Academy of Pediatrics, the American College of Physicians, the American Osteopathic Association and the American Academy of Family Physicians. Since the initial program was released in 2008, it has gone through two substantial revisions, in 2011 and 2014.

NCQA launched our redesigned PCMH Recognition program in Spring 2017. The redesigned program incorporates feedback from practice staff, clinicians and NCQA PCMH Certified Content Experts to improve the process, cut back the paperwork and simplify reporting so practices can focus on improving care. The new program also considers the changing payment climate, including the Medicare Access and CHIP Reauthorization Act of 2015 (MACRA). The redesigned PCMH process will support the shift to value-based care, and aligns reporting requirements with expected MACRA changes to help eliminate duplication of work.

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Evidence of NCQA Patient-Centered Medical Home Effectiveness

Examining Differential Performance of Three Medical Home Recognition Programs

NCQA-Recognized sites were associated with significant 3-year changes in Federally Qualified Health Center (FQHC) visits, non-FQHC primary care visits, specialty visits, emergency department ED visits, hospitalizations, a composite diabetes process measure and Medicare expenditures.

Key Study Characteristics			
SIZE	VARIABLES OF INTEREST	FINDINGS	
 1,108 Federally Qualified Health Centers 1,906 control practices 146,410 beneficiaries in PCMHs and 446,273 beneficiaries in comparison practices 	 Ambulatory visits Hospital utilization Clinical quality measures Hospitalizations Expenditures 	 NCQA PCMH Level 3 sites were associated with improvement across a greater number of quality and cost outcomes than unrecognized, TJC-recognized and AAHC-recognized sites. NCQA-Recognized sites were associated with statistically significant improvements in diabetes quality measures, including A1c testing, eye exams and nephropathy tests. NCQA sites were associated with reductions in all-cause inpatient admissions. Only NCQA-Recognized sites achieved significant relative reductions in specialty visits through year 3 of the study. Medical expenditures for NCQA Level 3 sites grew at a smaller rate than unrecognized sites. 	

Mahmud, A., Timbie, J.W., Malsberger, R., Setodji, C., Kress, A., Hiatta, L... Kahn, K.L. (2018) Examining Differential Performance of 3 Medical Home Recognition Programs. *The American Journal of Managed Care*, 24 (7), pp. 334-340.

The Association of Patient-Centered Medical Home Designation With Quality of Care of HRSA-Funded Health Centers: A Longitudinal Analysis of 2012–2015

There were significant differences in clinical quality between Recognized and nonrecognized PCMH health centers over time. Longevity of PCMH Recognition was associated with greater difference in quality.

Key Study Characteristics		
SIZE	VARIABLES OF INTEREST	FINDINGS
• 1,164 HRSA-funded health centers	Clinical quality measures	 Recognized PCMH health centers performed better on the adult weight screening and cervical cancer screening CQMs than nonrecognized health centers. Recognized PCMH health centers were associated with higher rates for colorectal cancer screening, diabetes control and hypertension
		Greatest improvements were seen in health centers with longest PCMH Recognition.

Hu, R., Shi, L., Sripipatana, A., Liang, H., Sharma, R., Nair, S. ... Lee, D. (2018). The association of patient-centered medical home designation with quality of care of HRSA-funded health centers: A longitudinal analysis of 2012-2015. *Medical Care*, 56 (2018), pp. 130-138.

Advanced Primary Care: A Key Contributor to Successful ACOs

The Patient-Centered Primary Care Collaborative (PCPCC) examined the role of advanced primary care models—such as the patient-centered medical home (PCMH)—in the success or failure of ACOs. It found:

- Advanced primary care, and PCMHs in particular, contribute to an ACO's success in quality improvement and generating savings.
- A number of "external" factors, such as culture/leadership, benchmarks and proportion of ACO patients in a practice, also contribute to shared savings.
- Success of ACOs is multifactorial: While only 1/3 of MSSP ACOs attained shared savings, the large majority of ACOs improve the quality of care.

Key Study Characteristics		
SIZE	VARIABLES OF INTEREST	FINDINGS
• Literature review	 Clinical quality measures Shared savings 	 ACOs with PCMHs that have a higher share of primary care physicians demonstrated higher quality, specifically in areas of health promotion, health status, preventive services and chronic disease management. ACOs that had higher rates of PCMH primary care practices were more likely to generate savings. ACOs with higher PCMH penetration rates did better on: Pneumococcal vaccination rates. Tobacco assessment cessation. Depression screening scores. Diabetic and coronary artery diseases composite measures.

Jabbarpour, y., Coffman, M. Habib, A., Chung, Y., Liaw, W., Gold, S. ... Marder, W. (2018) Advanced Primary Care: A Key Contributor to Successful ACOs. Retrieved November 13, 2018 from https://www.pcpcc.org/sites/default/files/resources/PCPCC%202018%20Evidence%20Report.pdf

NCQA Patient-Centered Medical Homes Cut Growth in Medicare Emergency Department Use: Medicare Claims & Enrollment Data

NCQA PCMHs cut the growth in outpatient ED visits by 11% over non-PCMHs for Medicare patients. The reduction was in visits for both ambulatory-care-sensitive and non-ambulatory-care-sensitive conditions, suggesting that steps taken by practices to attain patient-centered medical home recognition may decrease some of the demand for outpatient ED care.

Key Study Characteristics		
SIZE	VARIABLES OF INTEREST	FINDINGS
 308 NCQA-recognized practices 1,906 control practices 146,410 beneficiaries in PCMHs and 446,273 beneficiaries in comparison practices 	 Rate of growth in Emergency Department (ED) use Rate of growth in costs of ED visits for all causes and ambulatory-care- sensitive conditions 	 The rate of growth in ED payments per beneficiary was \$54 less for 2009 patient-centered medical homes and \$48 less for 2010 patient-centered medical homes relative to non-patient-centered medical home practices The rate of growth in all-cause and ambulatory-care-sensitive condition ED visits per 100 beneficiaries was 13 and 8 visits fewer for 2009 patient-centered medical homes and 12 and 7 visits fewer for 2010 patient-centered medical homes, respectively

Pines JM, Van Hasselt M & McCall N. (2015). Emergency Department and Inpatient Hospital Use by Medicare Beneficiaries in Patient-Centered Medical Homes. *Annals of Emergency Medicine*. http://www.annemergmed.com/article/S0196-0644(15)00003-7/pdf

NCQA Patient-Centered Medical Homes Lower Total Cost of Care for Medicare Fee-for-Service Beneficiaries: Medicare Claims & Enrollment Data

Medicare fee-for-service beneficiaries receiving care in NCQA-recognized PCMH practices had lower total annual Medicare spending than beneficiaries in comparison practices. Medical home implementation resulted in lower payments to acute care hospitals and fewer emergency department visits. The declines were larger for practices with sicker than average patients, primary care practices, and solo practices.

Key Study Characteristics		
SIZE	VARIABLES OF INTEREST	FINDINGS
 308 NCQA-recognized PCMH practices 1906 control practices 146,410 beneficiaries in PCMHs and 446,273 beneficiaries in comparison practices 	 Average Medicare payments Inpatient costs Emergency Department visits 	 PCMH recognition was associated with \$265 lower average annual total Medicare spend per beneficiary (4.9%) Lower acute care hospital spending of \$164 (62%) Fewer emergency department visits – 55 per 1000 beneficiaries for all causes and 13 for ambulatory-care-sensitive conditions

Van Hasselt M, McCall N, Keyes V, Wensky SG & Smith KW (2014). Total Cost of Care Lower among Medicare Fee-for-Service Beneficiaries Receiving Care from Patient-Centered Medical Homes. *Health Services Research*.

NCQA Patient-Centered Medical Homes Increase Office Visits, Decrease ED Use Among Safety Net Clinics: California Medicaid

NCQA-recognized safety net practices produced more primary care office visits, resulting in meaningful reductions in much costlier ED visits for Medicaid managed care beneficiaries. This reflects the findings of other research on Medicaid beneficiaries receiving care from a PCMH. The study featured a primarily Hispanic population, demonstrating that the PCMH model of care is effective for diverse populations irrespective of geography and demographics.

Key Study Characteristics		
SIZE	VARIABLES OF INTEREST	FINDINGS
 7 NCQA-recognized PCMH practices 1906 control practices 22,870 beneficiaries in PCMHs and 143,530 beneficiaries in comparison practices 	ED visitsOffice visits	 PCMH clinics reduced ED visits by 70 visits per 1000 members per year (PTMPY) PCMH clinics rapidly increased office visits relative to non-PCMH clinics, with 163 more office visits PTMPY

Chu L, Tu M, Lee Y, Sayles JN & Sood N. (2016). The Impact of Patient-Centered Medical Homes on Safety Net Clinics. *American Journal of Managed Care*. http://www.ajmc.com/journals/issue/2016/2016-vol22-n8/the-impact-of-patient-centered-medical-homes-on-safety-net-clinics

NCQA Patient-Centered Medical Homes Lower Medicare Spending: Medicare Claims & Enrollment Data

Beneficiaries enrolled in an NCQA PCMH showed lower rates of utilization and Medicare payments across many types of services than comparison practices, particularly with regard to ambulatory-care-sensitive condition ER visits.

Key Study Characteristics		
SIZE	VARIABLES OF INTEREST	FINDINGS
 312 NCQA PCMH practices 312 control practices 190,000 Medicare beneficiaries 	Average Medicare payments	PCMH resulted in \$1,099 lower average per-patient total Medicare spending

Perry R, McCall N, Goodwin S. *Examining the Impact of Continuity of Care on Medicare Payments in the Medical Home Context.* Presented at the AcademyHealth Annual Research Meeting, Orlando, FL, June 24, 2012. http://www.academyhealth.org/files/2012/sunday/perry.pdf

NCQA Patient-Centered Medical Homes Reduce Overall Health Costs; Study Reinforces Need for Reform Maturation Before Evaluation: Vermont Blueprint for Health

When compared with patients in traditional primary care practices, PCMH patients had lower overall health care costs driven by fewer inpatient and outpatient expenditures. They also had increased use of non-medical support services. The Blueprint's findings over 6 years of implementation highlight the importance of providing sufficient time for complex delivery system reforms to mature.

	Key Study Characteristics	
SIZE	VARIABLES OF INTEREST	FINDINGS
 123 PCMH recognized practices; 236,229 patients ~60 comparison practices; 81,648 patients 	 Total health care expenditures per-capita Utilization patterns Use of non-medical support services by Medicaid beneficiaries 	 Reduced total annual health care expenditures per capita by \$482.40 Reduced inpatient discharges and days by 8.8 and 49.6 per 1000 members, respectively Significantly decreased use of outpatient hospital facility services such as advanced imaging \$57 more spending per capita on non-medical support services by Medicaid beneficiaries

Department of Vermont Health Access / Vermont Blueprint for Health. http://blueprintforhealth.vermont.gov/sites/blueprint/files/BlueprintPDF/AnnualReports/Vermont-Blueprint-for-Health-2015-Annual-Report-FINAL-1-27-16.pdf

NCQA Patient-Centered Medical Homes with Integrated Behavioral Health Improve Quality, Utilization and Demonstrate Future of Team-Based Practice: Intermountain Healthcare Medical Group

The NCQA-recognized practices at Intermountain Healthcare Medical Group produced significantly higher performance on quality measures such as depression screenings and adherence to a diabetes bundle. Internal Intermountain criteria included full integration of behavioral health providers into routine primary care and the creation of a culture in which providing integrated behavioral health services in a primary care office is considered a standard feature of team-based practice.

	Key Study Characteristics	
SIZE	VARIABLES OF INTEREST	FINDINGS
 27 NCQA PCMH team-based care (TBC) practices; 163,226 patients 75 traditional practice management (TPM) practices; 171,915 patients 	 Depression screening rates Adherence to 5-measure diabetes care bundle: Retinal exams Nephropathy screenings Blood pressure control LDL control HbA1C control Documentation of self-care plans Payments to delivery system 	 PCMH TBC practices achieved 46% rate on depression screenings, 22 points higher than TPM practice average of 24% PCMH TBC practices also outperformed TPM practices on adherence to a diabetes bundle, 25% and 20%, respectively Self-care plans were documented at a significantly higher rate in PCMH TBC practices, at 48% compared to 9% in TPM practices Payments to the delivery system averaged \$115 lower per patient in PCMH TPC practices

Reiss-Brennan B, Brunisholz KD, Dredge C, Briot P, Grazier K, Wilcox A, Savitz L, James B. (2016). Association of Integrated Team-Based Care With Health Care Quality, Utilization, and Cost. *Journal of the American Medical Association*. http://jama.jamanetwork.com/article.aspx?articleid=2545685

NCQA Patient-Centered Medical Homes Drive Quality Improvement, More Effective Utilization of Primary Care and Fewer Hospital and Emergency Department Visits: Northeastern Pennsylvania Chronic Care Initiative

NCQA PCMHs that included shared savings for practices performed better on four process measures related to diabetes and breast cancer screening. They also increased primary care utilization and lowered the use of emergency departments, hospital, and specialty care.

Key Study Characteristics		
SIZE	VARIABLES OF INTEREST	FINDINGS
• 27 NCQA PCMH practices; 17, 921 attributed patients • 29 control practices; 12, 894 attributed patients	 VARIABLES OF INTEREST 4 process measures related to diabetes care quality 1 process measure related to breast cancer screening Utilization of hospitals and emergency departments Utilization of primary vs. specialty care 	NCQA PCMHs outperformed control group on all 4 diabetes measures: - 4.2-8.3% better on HbA1c testing - 4.3-8.5% better on LDL-C testing - 15.5-21.5% better on nephropathy monitoring - 9.7-15.5% better on eye examinations PCMHs produced an average of 4.1-6.8% more breast cancer screenings PCMHs produced 1.7 fewer all-cause hospitalizations and 4.7 fewer ED visits per 1000 patients per month
		PCMHs produced 77.5 more primary care visits and 17.3 fewer ambulatory-care-sensitive specialist visits per 1000 patients per month

Friedberg MW, Rosenthal MB, Werner RM, Volpp KG, Schneider EC. (2015). Effects of a Medical Home and Shared Savings Intervention on Quality and Utilization of Care. *Journal for the American Medical Association Internal Medicine*. http://archinte.jamanetwork.com/article.aspx?articleid=2296117

NCQA Patient-Centered Medical Homes Increase Efficient Utilization of Health Care Services: Rochester Medical Home Initiative

NCQA PCMH practices participating in the Rochester Medical Home Initiative reported decreased use of expensive imaging tests as well as reduced drug spending and ambulatory-care-sensitive ED visits. The practices also saw increased primary care visits, laboratory tests and life-saving cancer screening rates.

Key Study Characteristics			
SIZE	VARIABLES OF INTEREST	FINDINGS	
 7 NCQA PCMH practices 61 comparison practices 	 Prescription drug spending Ambulatory-care-sensitive ED visits Use of imaging tests Primary care visits Use of laboratory tests Breast cancer screenings 	 \$11.75 lower drug spending by per patient per month Per 1000 member months, NCQA PCMHs produced: 2 fewer ACSD ED visits 400 fewer imaging tests 30 more PCP visits 70 more lab tests 20 more breast cancer screening tests 	

Rosenthal MB, Sinaiko AD, Eastman D, Chapman B, Partridge G. (2015). Impact of the Rochester Medical Home Initiative on Primary Care Practices, Quality, Utilization, and Costs. *Medical Care*. http://www.ncbi.nlm.nih.gov/pubmed/26465125

NCQA Patient-Centered Medical Homes with Financial and Technical Support Produce Sustained Reductions in Utilization: Colorado Multi-Payer HealthTeamWorks PCMH Pilot

A study of Colorado's HealthTeamWorks PCMH pilot found meaningful reductions in ED utilization that were sustained into the third year of the pilot. These reductions translated to nearly \$5 million per year in savings for the approximately 100,000 patients touched by the pilot.

Key Study Characteristics		
SIZE	VARIABLES OF INTEREST	FINDINGS
 15 NCQA PCMH practices 66 comparison practices 	 ED utilization Cancer screening rates Ambulatory-care-sensitive inpatient admissions 	After third year of PCMH pilot: • 9.3% reduction in ED utilization (resulting in approx. \$5 million in savings per year) • 9% increase in cervical cancer screenings • 10.3% reduction in ambulatory-care-sensitive inpatient admissions for patients with two or more comorbidities

Rosenthal MB, Alidina S, Friedberg MW, Singer SJ, Eastman D, Li Z, Schneider EC. (2015). A Difference-in-Difference Analysis of Changes in Quality, Utilization and Cost Following the Colorado Multi-Payer Patient-Centered Medical Home Pilot. *Journal of General Internal Medicine*. http://www.ncbi.nlm.nih.gov/pubmed/26450279

NCQA Patient-Centered Medical Home Patients Achieve Higher Medication Adherence Rates: CVS Health

CVS Health found that over a 12-month period, high-cost chronic disease patients in NCQA PCMHs experienced significantly higher rates of optimal medication adherence.

Key Study Characteristics			
SIZE	VARIABLES OF INTEREST	FINDINGS	
 3,533 NCQA PCMH practices; 18,611 patients 50,238 control practices; 313,675 patients 	Medication adherence in the 12 months after initiation of treatment	 Mean rates of adherence: 64% in PCMH patients vs. 59% among control patients Adherence did not differ significantly by disease state 	

Lauffenburger JC, Shrank WH, Bitton A, Franklin JM, Glynn RJ, Krumme AA, et al. (2017). Association Between Patient-Centered Medical Homes and Adherence to Chronic Disease Medications. *Annals of Internal Medicine*. http://annals.org/aim/article/2583379/association-between-patient-centered-medical-homes-adherence-chronic-disease-medications

Patient-Centered Medical Homes Reduce Socioeconomic Disparities in Cancer Screening: Blue Cross Blue Shield of Michigan Physician Group Incentive Program

PCMHs increase highly-recommended cancer screening rates, especially for people with lower socioeconomic status, thereby reducing disparities in care.

Key Study Characteristics		
SIZE	VARIABLES OF INTEREST	FINDINGS
2218 Michigan primary care practices that participated in the Blue Cross Blue Shield of Michigan (BCBSM) Physician Group Incentive Program (PGIP)	 Breast, cervical, and colorectal cancer screening rates for practices' BCBSM patients Socioeconomic context of each practice (the geographic environment in which its patients reside) 	 PCMH are associated with higher breast, cervical, and colorectal cancer screening rates for most socioeconomic groups However, the increase is greatest for lower socioeconomic groups For example, the disparity in breast cancer screening was cut in half, from a 6% to a 3% difference

Markovitz AR, Alexander JA, Lantz PM, Paustian ML. (2015). Patient-Centered Medical Home Implementation and Use of Preventive Services: The Role of Practice Socioeconomic Context, *Journal for the American Medical Association Internal Medicine*. http://archinte.jamanetwork.com/article.aspx?articleid=2110999.

Long-term Patient-Centered Medical Home Implementation Produces Largest Sustainable Cost Savings in Acute Inpatient Care: Geisinger Health System's ProvenHealth Navigator

Geisinger Health System PCMHs produced greatest savings through reduced acute inpatient care, which increased over time and with further implementation of PCMH reform.

Key Study Characteristics		
SIZE	VARIABLES OF INTEREST	FINDINGS
86 PCMH practices	Total cost of care, defined as PMPM payments. Costs were further broken down into inpatient, outpatient, professional and prescription drug components	 Total costs savings of about 7.9% - largest savings was in acute inpatient care (\$34 PMPM, or 19% savings) Savings increased the longer a clinic was exposed to PCMH transformation

Maeng DD, Khan N, Tomcavage J, Graf TR, Davis DE & Steele GD. (2015). Reduced Acute Inpatient Care Was Largest Savings Component of Geisinger Health System's Patient-Centered Medical Home. *Health Affairs*.

Patient-Centered Medical Home Initiatives Expanded Fourfold from 2009–13

Programs that promote Patient-Centered Medical Home transformation with payment reform incentives continue to rapidly expand across the United States. Private and public payer initiatives together have grown from 18 states in 2009 to 44 states in 2013, and now cover almost 21 million patients. These heterogeneous initiatives overall are becoming larger, paying higher fees, and engaging in more risk sharing with practices.

Key Study Characteristics		
SIZE	VARIABLES OF INTEREST	FINDINGS
 In 2009, 26 PCMH initiatives, including over 14,000 providers serving almost 5 million patients In 2013, 114 PCMH initiatives, including over 63,000 providers serving almost 21 million patients 	 Growth in number of initiatives as well as the number of patients served by them Payment models as well as payment reform incentives within each initiative 	 There has been fourfold growth nationally in the number of PCMH initiatives as well as the number of patients served by them, including expansion from only 18 states in 2009 to 44 states in 2013. The initiatives that included payment reform incentives have evolved from mostly small and time-limited demonstration programs to larger, more openended efforts.

Edwards ST, Bitton A, Hong J & Landon BE. (2014). Patient-Centered Medical Home Initiatives Expanded In 2009–13: Providers, Patients, and Payment Incentives Increased, *Health Affairs*. http://content.healthaffairs.org/content/33/10/1823.full

Medicare Beneficiaries Have Better Patient Experience in Patient-Centered Medical Homes: John A. Hartford Foundation Primary Care Poll Series

Surveys of Medicare beneficiaries found that they want PCMH care and believe it is improving their health.

Key Study Characteristics		
SIZE	VARIABLES OF INTEREST	FINDINGS
• Survey of 1,107 adults ages 65 and older	Perceptions of PCMH care	• 73% said they want PCMH-style care, 61% said it would improve their health, but only 27% said they receive such care
		Of those receiving PCMH care:
		• 83% say it improved health, 51% can get sameday appointments vs 13% of those not, and 30% vs. 21% said their PCP is available on weekends/evenings via phone
		When asked about care plans:
		• 86% said they were not sure or do not have them, 56% want them, 48% said it would improve health, and 78% of the 14% who were sure they have them said it improved health

Langston C, Undem T, Dorr D. (2014). Transforming Primary Care What Medicare Beneficiaries Want and Need from Patient-Centered Medical Homes to Improve Health and Lower Costs. *Hartford Foundation*.

Multi-payer Patient-Centered Medical Homes Reduce Preventable Emergency Department Visits: Rhode Island Chronic Care Sustainability Initiative

Rhode Island multiple-payer PCMH initiative yielded significant reduction in emergency room visits for conditions that could be treated in a doctor's office. The five small, independent primary care practices in the program also improved their ability over two years to prospectively manage patient populations and track and coordinate care.

Key Study Characteristics		
SIZE	VARIABLES OF INTEREST	FINDINGS
5 PCMH practices34 control practices	ER utilization3 diabetes measures3 preventive screening	 11.6% reduction in ambulatory-sensitive ER utilization as compared to control group No difference on quality measures

Rosenthal MB, Friedberg MW, Singer SJ,et al. (2013). Effect of a Multipayer Patient-Centered Medical Home on Health Care Utilization and Quality: The Rhode Island Chronic Care Sustainability Initiative Pilot Program. Journal of the American Medical Association Internal Medicine.

http://archinte.jamanetwork.com/article.aspx?articleid=1735895

Patient-Centered Medical Homes Mitigate Disparities by Increasing Access to Preventative Services for Young & Foreign-Born Patients: Hennepin County Medical Center

Minnesota's Health Care Homes (HCHs) increased the delivery of multiple preventative care services to adolescents, particularly for Hispanic/Latino and foreign-born patients. This finding supports PCMH as an effective health care strategy for increasing access to care for youth at risk for disparities.

Key Study Characteristics		
SIZE	VARIABLES OF INTEREST	FINDINGS
 20,975 patients not enrolled in PCMHs 729 patients enrolled in PCMHs 	8 measures of delivery of preventative services	Statistically significant positive impact on odds ratios for 5 out of 8 measures:
T CIVILIS		Meningococcal vaccination
		HPV vaccination
		STD screening
		Contraception prescription
		LARC prescription

Garcia-Huidobro D, Shippee N, Joseph-DiCaprio J, O'Brien JM, Svetaz MV. (2016). Effect of Patient-Centered Medical Home on Preventive Services for Adolescents and Young Adults. *Pediatrics*. http://pediatrics.aappublications.org/content/early/2016/05/12/peds.2015-3813.

Patient-Centered Medical Home Initiatives Produce 6 to 1 Return on Investment: UnitedHealth Center for Health Reform & Modernization

An actuarial evaluation of four medical home programs in Arizona, Colorado, Ohio, and Rhode Island, based on operation between 2009 and 2012 for 40,000 members, found average gross savings of 7.4% of medical costs compared to traditional primary care practices. Every dollar invested in care coordination activities produced \$6 in savings in the third year (a return on investment of approximately 6 to 1). Including the cost of the intervention, the programs saved approximately 6.2% of medical costs on average.

Advancing Primary Care Delivery: Practical, Proven, and Scalable Approaches. (2014). UnitedHealth Center for Health Reform & Modernization. http://www.unitedhealthgroup.com/newsroom/articles/feed/unitedhealth%20group/2014/0930practicalscalableprimarycare.aspx

Examining differential performance of three medical home recognition programs

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Mahmud, A., Timbie, J.W., Malsberger, R., Setodji, C., Kress, A., Hiatta, L... Kahn, K.L. (2018) Examining Differential Performance of 3 Medical Home Recognition Programs. The American Journal of Managed Care, 24 (7), pp. 334-340.

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Hu, R., Shi, L., Sripipatana, A., Liang, H., Sharma, R., Nair, S. ... Lee, D. (2018). The association of patient-centered medical home designation with quality of care of HRSA-funded health centers: A longitudinal analysis of 2012-2015. Medical Care, 56 (2018), pp. 130-138.

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- A number of "external" factors, such as culture/leadership, benchmarks and proportion of ACO patients in a practice, also contribute to shared savings.
- Success of ACOs is multifactorial: While only 1/3 of MSSP ACOs attained shared savings, the large majority of ACOs improve the quality of care.

Key Study Characteristics		
SIZE	VARIABLES OF INTEREST	FINDINGS
Literature review	Clinical quality measuresShared savings	 ACOs with PCMHs that have a higher share of primary care physicians demonstrated higher quality, specifically in areas of health promotion, health status, preventive services and chronic disease management.
		 ACOs that had higher rates of PCMH primary care practices were more likely to generate savings.
		 ACOs with higher PCMH penetration rates did better on: Pneumococcal vaccination rates.
		– Tobacco assessment cessation.
		 Depression screening scores.
		 Diabetic and coronary artery diseases composite measures.

Jabbarpour, y., Coffman, M. Habib, A., Chung, Y., Liaw, W., Gold, S. ... Marder, W. (2018) Advanced Primary Care: A Key Contributor to Successful ACOs. Retrieved November 13, 2018 from https://www.pcpcc.org/sites/default/files/resources/PCPCC%202018%20Evidence%20Report.pdf

Challenges and Concerns Facing PCMH Implementation

There are several common threads among studies reporting little or no benefit from the PCMH model. Some have used limited data sets or looked at outdated standards. Others drew conclusions that were not consistent with the design of the PCMH initiative in question or evaluated non-standard medical home models.

Insufficient Data and Outdated Standards

Studies that reflect only marginal gains in quality and cost reduction have tended to focus on early, outdated demonstrations. One study of Pennsylvania's Chronic Care Initiative PCMH program is an example of this.¹ It was based on NCQA's earliest PCMH standards, and only half of its practices achieved the highest recognition level. A similar study from Louisiana used the same outdated NCQA PCMH standards.²

Conclusions Not Supported by Demonstration Goals

The Pennsylvania and Louisiana studies also both attempted to draw conclusions that were not supported by the goals of the demonstrations they evaluated. They found no cost savings, but neither initiative had cost savings as a goal or provided incentives to reduce spending. PCMH initiatives must provide sustained, meaningful financial incentives in order to achieve real success.

Non-Standard PCMH Design

Many early PCMH analyses studied pilots that lacked standardized metrics and goals, and instead relied on disjointed measures, self-reporting, and "cherry-picking" of low cost patients.^{3,4} Meaningful evaluation of the PCMH model requires standardized criteria, rigorous quantitative analysis, and comprehensive and consistent PCMH implementation.

¹ Friedberg MW, Schneider EC, Rosenthal MB, Volpp KG, Werner RM. (2014). Association Between Participation in a Multipayer Medical Home Intervention and Changes in Quality, Utilization, and Costs of Care. Journal of the American Medical Association

² Cole ES, Campbell C, Diana ML, Webber L, Culbertson R. (2015). Patient-Centered Medical Homes in Louisiana Had Minimal Impact on Medicaid Population's Use of Acute Care and Costs. Health Affairs.

³ Vest JR, Bolin JN, Miller TR, Gamm LD, Siegrist TE, Martinez LE. (2010). Medical Homes: Where You Stand Depends on Where You Sit. Medical Care Research and Review.

⁴ Jackson GL, et al. (2013). The Patient-Centered Medical Home: A Systematic Review. Annals of Internal Medicine.

Patient-Centered Medical Homes Produce Most Effective Cost Savings in Highest Risk Patients: Pennsylvania Chronic Care Initiative

Summary Table

Study	Expanding Access	Mitigating Health Disparities	Cutting Costs & Utilization	Quality Outcomes	Improving Satisfaction
Emergency Department and Inpatient Hospital Use by Medicare Beneficiaries in Patient-Centered Medical Homes Published: Annals of Emergency Medicine, 2015			 The rate of growth in ED payments per PCMH bene ciary was \$54 less for 2009 and \$48 less for 2010 relative to non-PCMH practices: Also for PCMH practices: The rate of growth in all-cause ED admissions per 100 bene ciaries was 13 fewer visits in 2009 and 12 fewer in 2010 The rate of growth in ambulatory-care sensitive condition ED admissions per 100 bene ciaries was 8 fewer visits in 2009 and 7 fewer in 2010 		

Study	Expanding Access	Mitigating Health Disparities	Cutting Costs & Utilization	Quality Outcomes	Improving Satisfaction
Total Cost of Care Lower among Medicare Fee- for-Service Beneficiaries Receiving Care from Patient- Centered Medical Homes Published: Health Services Research, 2014			 4.9% lower average annual total Medicare spend per beneficiary 62% lower acute care hospital spending Fewer ED visits – 55 fewer per 1000 beneficiaries for all causes and 13 for ambulatory-caresensitive conditions 		
The Impact of Patient- Centered Medical Homes on Safety Net Clinics Published: American Journal of Managed Care, 2016			PCMH clinics reduced ED visits by 70 visits per 1000 members per year (PTMPY) • PCMH clinics rapidly increased office visits relative to non-PCMH clinics, with 163 more office visits PTMPY		
Examining the Impact of Continuity of Care on Medicare Payments in the Medical Home Context Presented: AcademyHealth Annual Research Meeting, 2012			• \$1,099 lower average per-patient total Medicare payments		

Study	Expanding Access	Mitigating Health Disparities	Cutting Costs & Utilization	Quality Outcomes	Improving Satisfaction
Vermont Blueprint for Health Published: Department of Vermont Health Access, 2016		• \$57 more in spending per capita on non-medical support services by Medicaid beneficiaries	Reduced total annual health care expenditures per capita by \$482.40 Significantly decreased use of outpatient hospital facility services such as advanced imaging	• Reduced inpatient discharges and days by 8.8 and 49.6 per 1000 members, respectively	
Association of Integrated Team-Based Care with Health Care Quality, Utilization, and Cost Published: Journal of the American Medical Association, 2016			Payments to the delivery system averaged \$115 lower per patient in PCMH TPC practices	 PCMH TBC practices achieved 46% rate on depression screenings, 22 points higher than TPM practice average of 24% PCMH TBC practices outperformed TPM practices outperformed TPM practices on adherence to a diabetes bundle, 25% and 20%, respectively Self-care plans documented at a significantly higher rate in PCMH TBC practices, at 48% compared to 9% in TPM practices 	

Study	Expanding Access	Mitigating Health Disparities	Cutting Costs & Utilization	Quality Outcomes	Improving Satisfaction
Effects of a Medical Home and Shared Savings Intervention on Quality and Utilization of Care Published: Journal for the American Medical Association Internal Medicine, 2016			 1.7 fewer all-cause hospitalizations and 4.7 fewer ED visits per 1000 patients per month 77.5 more primary care visits and 17.3 fewer ambulatory-care-sensitive specialist visits per 1000 patients per month 	 4.2-8.3% better on HbA1c testing 4.3-8.5% better on LDL-C testing 15.5-21.5% better on nephropathy monitoring 9.7-15.5% better on eye examinations 4.1-6.8% more breast cancer screenings 	
Impact of the Rochester Medical Home Initiative on Primary Care Practices, Quality, Utilization, and Costs Published: Medical Care, 2015			 \$11.75 lower drug spending by per patient per month Per 1000 member months, NCQA PCMHs produced: 400 fewer imaging tests 30 more PCP visits 70 more lab tests 	Per 1000 member months, NCQA PCMHs produced: • 2 fewer ACS ED visits • 20 more breast cancer screening tests	

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A Difference- in-Difference Analysis of Changes in Quality, Utilization and Cost Following the Colorado Multi-Payer Patient-Centered Medical Home Pilot Published: Journal of General Internal Medicine, 2015			After third year of PCMH pilot: 9.3% reduction in ED utilization (approx. \$5 million in savings per year) 9% increase in cervical cancer screenings 10.3% reduction in ambulatory-care-sensitive inpatient admissions for patients with two or more comorbidities 1.5% reduction in primary care visits		

Study	Expanding Access	Mitigating Health Disparities	Cutting Costs & Utilization	Quality Outcomes	Improving Satisfaction
Association Between Patient- Centered Medical Homes and Adherence to Chronic Disease Medications Published: Annals of General Internal Medicine, 2015				• 10.3% reduction in ambulatory-care-sensitive inpatient admissions for patients with two or more comorbidities	
Patient-Centered Medical Home Implementation and Use of Preventive Services: The Role of Practice Socioeconomic Context Published: Journal for the American Medical Association Internal Medicine, 2015	 Higher rates of cancer screenings for breast (5.4%), cervical (4.2%) and colorectal (7.0%) for the lowest socioeconomic group Non-significant differences in cancer screenings for breast (2.6% higher) and cervical (0.5% lower), but an increase in colorectal (4.2% higher) for the highest socioeconomic group 	 Reduced disparities by producing larger increases in cancer screenings for lower socioeconomic groups Disparity in breast cancer screening was cut in half, from a 6% to a 3% difference 			

Study	Expanding Access	Mitigating Health Disparities	Cutting Costs & Utilization	Quality Outcomes	Improving Satisfaction
Reduced Acute Inpatient Care Was Largest Savings Component of Geisinger Health System's Patient-Centered Medical Home Published: Health Affairs, 2015			• Total cost savings of about 7.9% - the largest savings was in acute inpatient care (\$34 PMPM, or 19% savings)		
Patient-Centered Medical Home Initiatives Expanded In 2009-13: Providers, Patients, and Payment Incentives Increased Published: Health Affairs, 2014	• Private and public payer initiatives together have grown from 18 states in 2009 to 44 states in 2013, and now cover almost 21 million patients				
Transforming Primary Care What Medicare Beneficiaries Want and Need from Patient- Centered Medical Homes to Improve Health and Lower Costs Published: Hartford Foundation, 2014	• 83% of Medicare beneficiaries in PCMHs say it improved health, 51% can get same-day appointments vs 13% of those not, and 30% vs. 21% said their PCP is available on weekends and evenings via phone				• 73% of Medicare beneficiaries said they want PCMH-style care, 61% said it would improve their health

Study	Expanding Access	Mitigating Health Disparities	Cutting Costs & Utilization	Quality Outcomes	Improving Satisfaction
Medical Homes and Cost and Utilization Among High- Risk Patients Published: American Journal of Managed Care, 2014			Significantly decreased total costs for high-risk patients (reductions of \$75-\$107 PMPM) Significantly greater reduction in inpatient admissions (61-94 fewer hospitalizations per 1000)		
Effect of Patient- Centered Medical Home on Preventive Services for Adolescents and Young Adults Published: Pediatrics, 2016		Statistically significant positive impact on odds ratios for 5 out of 8 measures: • Meningococcal vaccination • HPV vaccination • STD screening • Contraception prescription • LARC prescription			
Advancing Primary Care Delivery: Practical, Proven, and Scalable Approaches Published: UnitedHealth Center for Health Reform & Modernization, 2014			 Average gross savings of 7.4% on total medical costs compared to traditional primary care practices Average of \$6 saved for every \$1 invested in PCMH transformation (6 to 1 Return on Investment) 		

Additional Notes

Additional Notes





The National Committee for Quality Assurance is a private, 501(c)(3) not-for-pro t organization dedicated to improving health care quality. Since its founding in 1990, NCQA has been a central figure in driving improvement throughout the health care system, helping to elevate the issue of health care quality to the top of the national agenda.

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